# **Selected Designs**

Using Life Insurance



Pacific Life Insurance Company





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## Life insurance is an important tool in a client's overall portfolio.

Note that the primary purpose of a life insurance policy is to provide death benefit protection to family members or co-business owners in the event of the insured's premature death.

## How life insurance is owned and premiums paid may vary based on:

- Client's need for life insurance
- Overall planning objectives
- If a business or other entity is involved

## This quick reference guide highlights how life insurance may be used in five areas:

- Business Succession Planning
- Charitable Planning
- Estate Planning
- Executive Compensation
- Qualified Plans

## How The Guide Is Organized

This guide provides a grid-like format for each considered design that includes:

Design

- Who Owns the Policy
- Income Tax Ramifications
- Possible Cost Recovery

- Design Goal
- Summary
- Who Funds the Premium
- AdvantagesDisadvantages

Beneficiary

Although life insurance is not the sole funding vehicle available for many of the designs examined, it is assumed that life insurance is used for the purpose of this publication.



| Design   | Design Goal   | Summary   | Who Funds<br>the Premiums  | Who Owns<br>the Policy   |
|--|---|---|--|--|
| Cross-Purchase<br>Buy-Sell                       | To create an exit strategy for<br>business owners upon the<br>occurrence of a triggering<br>event (e.g., death, disability,<br>retirement, etc.).   | Policies owned on the<br>lives of the other business<br>owners are applied towards<br>the purchase of the other<br>participating business<br>owners' business interests<br>upon the occurrence of a<br>triggering event.  | Individual business<br>owners  | Individual business<br>owners own policies<br>on each other's lives    |
| Family Buy-Sell                                  | To pass a business from a<br>business owner to a family<br>member that is active in<br>the business upon the<br>business owner's death,<br>disability or retirement.                          | The active family member<br>purchases a life insurance<br>policy on the business<br>owner's life. The active<br>family member will use the<br>life insurance cash value or<br>death benefit proceeds to<br>purchase the business from<br>the exiting business owner<br>or his or her estate.  | Active family member(s)  | Active family member(s)  |
| Insured-Controlled<br>Cross-Purchase<br>Buy-Sell | To create an exit strategy<br>for business owners upon<br>a triggering event (e.g.,<br>death, disability, retirement,<br>etc.) using policies owned<br>by the insureds on their<br>own lives. | A life insurance policy<br>owned by the insured on<br>his or her life is used to<br>fund a cross-purchase<br>buy-sell. Under the<br>terms of a split-dollar<br>agreement, a non-insured<br>business owner is endorsed<br>a portion of or all of the<br>death benefit proceeds in<br>excess of the policy's cash<br>value. The insured business<br>owner and the endorsee<br>must be partners in a bona<br>fide partnership to avoid<br>violating the transfer-for-<br>value rule. | Insured business owner.<br>The non-insured business<br>owner must pay or report<br>the Reportable Economic<br>Benefit (REB) amount as<br>taxable income. | Insured business owners<br>each own a policy on his or<br>her own life |

| Beneficiary  | Advantages   | Disadvantages   | Income Tax<br>Ramifications   | Possible Cost<br>Recovery  |
|--|--|---|---|--|
| Policyowner (business<br>owner who owns the<br>policy on another<br>business owner's life)   | Generally, there will be<br>an increase in basis for<br>the purchasing business<br>owner(s). The policyowners<br>have access to the policies'<br>cash values.  | Multiple policies are<br>required when there are<br>more than two business<br>owners involved in the<br>agreement. The cash value<br>of the policies owned<br>by a decedent business<br>owner are includable in<br>the decedent's estate. If<br>structured improperly, the<br>participants may violate the<br>transfer-for-value rule.  | Purchasing business<br>owners receive a cost basis<br>equal to their purchase<br>price. There could be<br>capital gains exposure for<br>a non-deceased exiting<br>business owner if the<br>proceeds received exceed<br>their basis in the business.   | Yes, if the life insurance<br>death benefit proceeds<br>exceed the amount<br>required for the<br>cross-purchase. |
| Active family member(s)  | If structured properly, the<br>business may be passed to<br>the active family member(s)<br>without income or estate<br>taxes. The purchase may<br>provide income for the<br>business owner's surviving<br>spouse. The active family<br>member(s) may receive<br>a bonus or loan from the<br>business to assist in making<br>the premium payments.  | The active family<br>member(s) will have to pay<br>the policy premiums. If the<br>business owner does not<br>have a surviving spouse at<br>his or her death, the value<br>of the business may be<br>subject to estate taxes. The<br>cash value of the policy is<br>includable in the<br>policyowner's estate.   | The active family<br>member(s) will receive<br>basis in the business equal<br>to the purchase price.<br>There could be capital<br>gains exposure for a non-<br>deceased exiting business<br>owner if the proceeds<br>received exceed their basis<br>in the stock.   | Yes, if the life insurance<br>death benefit proceeds<br>exceed the amount<br>required for the purchase.          |
| The non-insured<br>business owner up to the<br>endorsement amount.<br>The insured business<br>owner's estate or a<br>beneficiary designated by<br>the insured receives the<br>remainder. | The insured business owner<br>retains control over his or<br>her own policy including<br>any available cash value.<br>The purchasing business<br>owner may receive an<br>increase in basis in the<br>business interest they<br>acquire. If the buy-sell is<br>no longer needed, the<br>parties may terminate the<br>split-dollar agreements and<br>continue to own policies<br>on their own lives. | The policyowner and<br>the endorsee must be<br>partners in a bona fide<br>partnership to avoid<br>violating the transfer-for-<br>value rule. The interest<br>in a policy owned by the<br>insured business owner is<br>includable in that insured's/<br>business owner's estate.<br>Payment of the Reportable<br>Economic Benefit (REB) by<br>the non-insured business<br>owner is considered<br>taxable income to the<br>policyowner. | An increase in basis for the<br>purchasing business owner<br>is possible. There could be<br>capital gains exposure for<br>a non-deceased exiting<br>owner if the proceeds<br>received exceed their basis<br>in the business. The non-<br>insured business owner<br>must pay or report the REB<br>as taxable income. Payment<br>of the REB by the non-<br>insured business owner is<br>considered taxable income<br>to the policy owner. | Yes, if the life insurance<br>death benefit proceeds<br>exceed the amount<br>required for the<br>cross-purchase. |

| Design   | Design Goal   | Summary   | Who Funds<br>the Premiums | Who Owns<br>the Policy |
|--|---|---|---------------------------|------------------------|
| One-Way Buy-Sell                                   | To pass a business from<br>a business owner to a<br>key executive or group of<br>key executives upon the<br>business owner's death,<br>disability, or retirement. | The key executive(s)<br>purchases a life insurance<br>policy on the business<br>owner's life. The business<br>may provide the key<br>executive with a bonus<br>or loan to assist with the<br>premium payments. The<br>key executive(s) may use<br>the life insurance cash<br>value or death benefit<br>proceeds to purchase the<br>business from the exiting<br>business owner or his or<br>her estate.   | Executive(s)              | Executive(s)           |
| Entity Redemption<br>Buy-Sell<br>(Entity Purchase) | To create an exit strategy<br>for business owners<br>upon the occurrence<br>of a triggering event<br>(e.g., death, disability,<br>retirement, etc.).              | A life insurance policy<br>owned by the business<br>is used by the business<br>to purchase a business<br>owner's interest upon the<br>occurrence of a triggering<br>event.  | Business                  | Business               |
| Trusteed Cross-<br>Purchase Buy-Sell               | Effectuate a cross-purchase<br>buy-sell using a trust or<br>escrow agent to own and<br>administer life insurance<br>policies.                                     | The trustee or escrow<br>agent is named the<br>owner and beneficiary<br>of the cross-purchase<br>participant's policies.<br>At the death of one of<br>the insureds, the trustee<br>receives the policy death<br>benefit proceeds and<br>applies them towards the<br>purchase of the decedent<br>business owner's interest<br>in the business. The trustee<br>or agent then distributes<br>the decedent's business<br>interest on a pro-rata basis<br>to the surviving owners. | Business Owners           | Trust                  |

| Beneficiary  | Advantages   | Disadvantages  | Income Tax<br>Ramifications  | Possible Cost<br>Recovery   |
|--------------|--|--|--|---|
| Executive(s) | The proceeds from the<br>sale may provide income<br>for the business owner's<br>family after his or her<br>death. The executive(s)<br>may access any available<br>policy cash value for<br>financial needs, including<br>to assist with a lifetime<br>buy-out. | The business owner must<br>rely on the key executive(s)<br>to actually purchase<br>the business. The key<br>executive(s) must pay<br>the premiums for the life<br>insurance policy or pay<br>income tax on any bonus<br>amounts received.  | The executive(s) will<br>receive basis in the<br>business equal to the<br>purchase price. Any<br>bonus amounts paid<br>to the executive(s) will<br>be deductible for the<br>business, subject to<br>reasonable compensation<br>limits, and income taxable<br>to the executive. | Yes, if the life insurance<br>death benefit proceeds<br>exceed the amount<br>required for the purchase.             |
| Business     | An Entity Redemption<br>Plan is a simple strategy.<br>The policy's premiums are<br>paid by the business. The<br>policy's cash value is an<br>asset of the business. The<br>business has access to the<br>policy's cash value.                                  | There is no basis increase<br>for surviving C-Corp<br>shareholders (but surviving<br>owners of pass-through<br>entities may receive<br>at least a partial basis<br>increase as a result of the<br>receipt of the tax-free<br>death proceeds by the<br>business). The premium<br>payments are a non-<br>deductible expense for<br>the business. The dividend<br>equivalence rules may<br>apply if the business is<br>a C-Corporation. The<br>business' creditors may<br>make claims against the<br>policy's cash value. | The premium payments<br>are a non-deductible<br>expense for the business.<br>There could be capital<br>gains exposure for a non-<br>deceased exiting business<br>owner if the proceeds<br>received exceed their basis<br>in the business.                                      | Yes, if the life insurance<br>death benefit proceeds<br>exceed the amount<br>required for the entity<br>redemption. |
| Trust        | The design reduces<br>the number of policies<br>required for a cross-<br>purchase buy-sell.  | The structure of a trusteed<br>cross-purchase and the<br>shifting of beneficial<br>interests in the life<br>insurance policies will<br>often violate the transfer-<br>for-value rule.  | A basis increase for the<br>purchasing business<br>owners is possible. There<br>could be capital gains<br>exposure for a non-<br>deceased exiting business<br>owner if the proceeds<br>received exceed their basis<br>in the business.   | Yes, if the life insurance<br>death benefit proceeds<br>exceed the amount<br>required for the cross-<br>purchase.   |

| Design                                  | Design Goal  | Summory   | Who Funds   | Who Owns                             |
|---|--|---|---|--------------------------------------|
| Design                                  | Design Goai  | Summary   | the Premiums  | the Policy                           |
| Wait-and-See Buy-Sell                   | To create an exit strategy<br>for business owners<br>upon the occurrence<br>of a triggering event<br>(e.g., death, disability,<br>retirement, etc.). | A combination of an entity<br>redemption and a cross-<br>purchase buy-sell where<br>both the business and the<br>business owners could<br>receive an opportunity to<br>buy an exiting business<br>owner's interest upon<br>the occurrence of a<br>triggering event.   | Business owner(s) or<br>business. The business<br>owner(s) can loan<br>money to business or<br>make additional capital<br>contributions to the<br>business. | Business owner(s) and/or<br>business |
| Employee Stock<br>Ownership Plan (ESOP) | To provide an exit plan<br>for businesses though<br>an employee-owned<br>business.   | A qualified profit sharing<br>plan that purchases<br>S-Corporation or<br>C-Corporation employer<br>stock. The company either<br>contributes or sells stock<br>to the ESOP, which owns<br>the stock for the benefit<br>of the plan participants<br>(the company employees)<br>and gradually allocates the<br>stock to the participants'<br>retirement accounts. The<br>company repurchases the<br>stock from the ESOP in the<br>future, "the put option,"<br>and may use key person<br>life insurance to help fund<br>this obligation. | Business  | Business                             |

| Beneficiary  | Advantages   | Disadvantages  | Income Tax<br>Ramifications   | Estate Tax<br>Ramifications   |
|--|--|--|---|---|
| Business owner(s) or<br>business (same as the<br>policy owner) | The Wait-and-See Buy-Sell<br>is a flexible strategy. There<br>is a possible increase in<br>basis for the remaining<br>business owners.   | The Wait-and-See Buy-Sell<br>is a complex design.<br>Multiple policies may be<br>required when more than<br>two business owners are<br>involved in the agreement.<br>If structured improperly,<br>the participants may<br>violate the transfer-for-<br>value rule. | If the business redeems<br>the shares, there may<br>not be a basis increase<br>for the remaining C-Corp<br>shareholders (but<br>remaining owners of<br>pass-through entities may<br>receive at least a partial<br>basis increase if tax-free<br>life insurance proceeds<br>are paid to the business).<br>There could be capital<br>gains exposure for a non-<br>deceased exiting business<br>owner if the proceeds<br>received exceed their basis<br>in the business. | Yes, if the life insurance<br>death benefit proceeds<br>exceed the amount<br>required for the purchase<br>or redemption of the<br>decedent's business interest. |
| Business   | The ESOP provides a<br>business succession plan<br>for the business owner<br>while while allowing<br>employees the option of<br>direct ownership in the<br>company. The cash value<br>of the business owned life<br>insurance can be accessed<br>by the business to<br>purchase the ESOP shares<br>of deceased or retiring<br>ESOP participants. | An ESOP is a type of<br>qualified plan, so the ESOP<br>must comply with non-<br>discrimination rules.  | The contributions made<br>by the company to the<br>ESOP plan are income tax<br>deductible; however, the<br>life insurance premium<br>payments are not tax-<br>deductible for the business.<br>The death benefit is<br>generally received tax-free.*   | The deceased business<br>owner's remaining interest<br>in the company is included<br>in his or her estate.  |

<sup>\*</sup> For federal income tax purposes, life insurance death benefits generally pay income tax-free to beneficiaries pursuant to IRC Sec. 101(a)(1). In certain situations, however, life insurance death benefits may be partially or wholly taxable. Situations include, but are not limited to: the transfer of a life insurance policy for valuable consideration unless the transfer qualifies for an exception under IRC Sec. 101(a)(2)(i.e. the transfer-for-value rule); arrangements that lack an insurable interest based on state law; and an employer-owned policy unless the policy qualifies for an exception under IRC Sec. 101(j).

| Design  | Design Goal   | Summary   | Who Funds<br>the Premiums   | Who Owns<br>the Policy |
|---|---|---|---|------------------------|
| Charitable Gifts of Life<br>Insurance - Donor as<br>Owner and Charity as<br>Beneficiary of a Life<br>Insurance Policy | To benefit a charity at<br>death but retain the<br>ability, during the insured's<br>lifetime, to take loans or<br>cash withdrawals from a<br>life insurance policy.   | The donor/insured owns<br>a life insurance policy<br>and names the charity as<br>the beneficiary. Upon the<br>donor/insured's death, the<br>death benefit proceeds are<br>paid to the charity.  | Donor/Insured   | Donor/Insured          |
| Charitable Gifts of<br>Life Insurance - Donor<br>Transfers an Existing<br>Life Insurance Policy<br>to Charity         | To make a gift to the<br>charity of life insurance<br>death benefit proceeds<br>and to potentially receive<br>charitable income tax<br>deductions for the<br>contribution of an existing<br>life insurance policy to<br>a charity and for future<br>life insurance premium<br>payments. | The donor/insured donates<br>an existing life insurance<br>policy to the charity. The<br>donor/insured may make<br>future contributions to<br>the charity so the charity<br>may pay the premiums.<br>Alternatively, the donor/<br>insured may pay the<br>premiums to the life<br>insurance company.<br>Upon the donor/insured's<br>death, the death benefit<br>proceeds are distributed to<br>the charity.  | The charity may use<br>contributions from the<br>donor/insured or the<br>charity may use other<br>resources to pay the<br>premiums. Alternatively,<br>the donor/insured may<br>pay the premiums directly<br>to the life insurance<br>company. | Charity                |
| IRA Bequest & Wealth<br>Replacement Trust   | To make a gift to the<br>charity by leaving the<br>balance of an IRA to a<br>charity at death while<br>receiving an estate tax<br>deduction and leaving life<br>insurance death benefit<br>proceeds to heirs through<br>an ILIT.  | The IRA owner takes<br>income taxable IRA<br>distributions during life.<br>The IRA Owner gifts the<br>cash to an ILIT. These gifts<br>may be subject to gift<br>taxes depending on the<br>owner's use of his or her<br>annual exclusion gifting<br>and/or lifetime gift tax<br>exemption amount. The<br>ILIT trustee purchases life<br>insurance on the owner/<br>insured's life. At the IRA<br>owner/insured's death,<br>the IRA passes to the<br>designated charity and<br>the ILIT receives the death<br>benefit proceeds free from<br>estate and income tax.* | ILIT  | ILIT                   |

| Beneficiary | Advantages  | Disadvantages   | Income Tax<br>Ramifications   | Estate Tax<br>Ramifications   |
|-------------|---|---|---|---|
| Charity     | The donor/insured owns<br>the life insurance policy. As<br>a result, the donor/insured<br>may take income tax-free*<br>loans or cash withdrawals<br>from the policy as a means<br>to supplement his or her<br>retirement.   | The donor/insured does<br>not receive charitable<br>income tax deductions for<br>premium payments. The<br>death benefit provided<br>to the charity should<br>not exceed an amount<br>that is equivalent to the<br>donations that would be<br>lost by the charity should<br>the insured/donor die<br>prior to life expectancy. | The donor/insured does<br>not receive charitable<br>income tax deductions<br>for premium payments<br>because the charity does<br>not own the life insurance<br>policy.                                    | The life insurance death<br>benefit proceeds are<br>included in the donor/<br>insured's taxable estate.<br>The donor/insured's estate,<br>however, may receive a<br>corresponding charitable<br>estate tax deduction<br>because the death benefit<br>proceeds will be paid to<br>the charity. |
| Charity     | Should the insured/donor<br>die prematurely, the<br>charity will receive a death<br>benefit approximately<br>equal to what the donor<br>would have gifted to the<br>charity had he or she lived<br>to life expectancy.  | The donor/insured may<br>have to make additional<br>gifts to the charity or<br>premium payments to the<br>life insurance company<br>in order to keep the life<br>insurance policy in force.   | The donor/insured may<br>receive charitable income<br>tax deductions for gifts to<br>the charity or for payment<br>of premiums to the life<br>insurance company on<br>the policy owned by the<br>charity. | The life insurance death<br>benefit proceeds generally<br>are not included in the<br>donor/insured's taxable<br>estate because the<br>charity is the owner and<br>beneficiary of the policy.  |
| ILIT        | The IRA owner/insured's<br>estate should receive<br>a charitable estate tax<br>deduction for the IRA<br>balance that passes to the<br>charity. The life insurance<br>death benefit proceeds<br>"replace" the IRA assets<br>that the owner/insured's<br>heirs "lost" due to the<br>charitable IRA bequest. | Depending on the size of<br>the IRA, the IRA owner's<br>distribution may not<br>be able to purchase a<br>sufficient amount of life<br>insurance death benefit. If<br>owner is under age 59½,<br>distributions are subject to<br>a 10% penalty.  | Distributions from the<br>IRA are subject to income<br>taxation. Distributions prior<br>to age 59½ may be subject<br>to an additional 10%<br>penalty.   | If structured properly,<br>the life insurance death<br>benefit proceeds are not<br>includable in the IRA<br>owner/insured's taxable<br>estate. Additionally, the<br>IRA owner/insured's<br>estate receives an estate<br>tax deduction for the IRA<br>balance left to charity.                 |

\* For federal income tax purposes, life insurance death benefits generally pay income tax-free to beneficiaries pursuant to IRC Sec. 101(a)(1). In certain situations, however, life insurance death benefits may be partially or wholly taxable. Situations include, but are not limited to: the transfer of a life insurance policy for valuable consideration unless the transfer qualifies for an exception under IRC Sec. 101(a)(2)(i.e. the transfer-for-value rule); arrangements that lack an insurable interest based on state law; and an employer-owned policy unless the policy qualifies for an exception under IRC Sec. 101(j).

| Design   | Design Goal  | Summary   | Who Funds<br>the Premiums | Who Owns<br>the Policy |
|--|--|---|---------------------------|------------------------|
| Private Foundation<br>in Conjunction with a<br>Wealth Replacement<br>Strategy                  | To make a gift that can<br>be carried on by future<br>generations of your<br>family while leaving a life<br>insurance death benefit to<br>heirs through an ILIT.   | A private foundation is<br>established during life or<br>at death. Donating asset(s)<br>to a private foundation<br>disinherits the heirs who<br>would have received the<br>asset(s). By establishing an<br>ILIT and purchasing a life<br>insurance policy in the ILIT,<br>it "replaces" the wealth lost<br>to heirs.  | ILIT                      | ILIT                   |
| Wealth Replacement<br>Strategy Using a<br>Charitable Remainder<br>Trust with Life<br>Insurance | To make a gift to the<br>charity of the remainder<br>interest in the Charitable<br>Remainder Trust (CRT)<br>while receiving an income<br>stream from the CRT and<br>leaving life insurance<br>death benefit to heirs<br>through an ILIT. | A CRT and an ILIT are<br>established. The donor/<br>insured transfers assets<br>to the CRT and the CRT<br>pays an income stream<br>to the donor/insured.<br>This stream of income<br>may be gifted to the ILIT<br>to pay premiums on an<br>ILIT-owned life insurance<br>policy for the benefit of<br>the donor/insured's heirs.<br>Upon the donor/insured's<br>death, the remaining<br>assets in the CRT are<br>distributed to the charity<br>and the death benefit<br>proceeds are distributed to<br>ILIT beneficiaries. | ILIT                      | ILIT                   |

| Beneficiary | Advantages   | Disadvantages   | Income Tax<br>Ramifications  | Estate Tax<br>Ramifications   |
|-------------|--|---|--|---|
| ILIT        | The death benefit<br>proceeds inside the ILIT<br>"replaces" the wealth<br>that the donor/insured's<br>beneficiaries have "lost"<br>as a result of the private<br>foundation.   | Donating an asset to<br>a private foundation<br>disinherits the heirs<br>who would have received<br>the asset.  | The donor/insured<br>receives income tax<br>deductions for lifetime<br>contributions within<br>certain limits depending<br>on the type and amount of<br>contribution. The purchase<br>of life insurance by the<br>ILIT should not produce<br>taxable income.                     | Bequests to the private<br>foundation at death are<br>deductible for estate<br>tax purposes. The life<br>insurance death benefit<br>proceeds are not included<br>in the donor/insured's<br>taxable estate because<br>they are owned by an ILIT.   |
| ILIT        | The donor/insured receives<br>a stream of income from<br>the CRT. The death benefit<br>proceeds inside the ILIT<br>will "replace" the wealth<br>that the donor/insured's<br>beneficiaries have "lost" as<br>a result of the CRT. | Depending on how the<br>CRT is structured and how<br>long the donor/insured<br>lives, the income stream<br>from the CRT may provide<br>a small benefit to the<br>donor/insured. | The donor/insured receives<br>a charitable income tax<br>deduction based on the<br>calculated value of the<br>gift to the charity. Also,<br>no capital gains tax is<br>paid upon the sale of the<br>appreciated asset held in<br>the CRT because a CRT is<br>usually tax exempt. | At the end of the CRT<br>term, the entire remaining<br>value of the CRT passes to<br>the designated charity and<br>is outside of the donor/<br>insured's taxable estate.<br>The life insurance death<br>benefit proceeds are not<br>included in the donor/<br>insured's taxable estate<br>because they are owned<br>by an ILIT. |

| Design  | Design Goal   | Summary  | Who Funds<br>the Premiums | Who Owns<br>the Policy |
|---|---|--|---------------------------|------------------------|
| Dynasty Trust   | To leverage the<br>Generation-Skipping<br>Transfer (GST) tax<br>exemption of the grantor/<br>insured using a Dynasty<br>Trust that will be the<br>owner and beneficiary<br>of a life insurance policy<br>insuring the grantor/<br>insured's life. | The grantor/insured<br>creates a Dynasty Trust,<br>a type of an irrevocable<br>trust, for the benefit of<br>future generations. GST<br>tax exemption is allocated<br>to the gifts made by the<br>grantor to the Dynasty<br>Trust. The trustee buys<br>life insurance insuring the<br>grantor/insured. After the<br>death benefit is paid to the<br>Dynasty Trust, distributions<br>to beneficiaries should be<br>free from estate tax and<br>GST tax.  | Dynasty Trust             | Dynasty Trust          |
| Estate Tax Liquidity<br>using an Entity<br>Redemption | To provide estate tax<br>liquidity using life insurance<br>without the need for<br>advanced estate planning,<br>such as creating an ILIT.   | The business enters into<br>an agreement to purchase<br>part or all of a business<br>owner's interest at his or<br>her death. The business<br>uses the death benefit<br>proceeds to purchase the<br>business interest from<br>the estate (typically equal<br>to the projected estate<br>tax) providing liquidity to<br>pay federal and/or state<br>estate costs. Furthermore,<br>the life insurance owned<br>by the business should<br>not be directly included<br>in the insured's estate<br>and it should not be<br>indirectly included where<br>the business owns life<br>insurance that is intended<br>to fulfill an obligation under<br>a valid buy-sell agreement. | Business                  | Business               |

| Beneficiary   | Advantages  | Disadvantages   | Income Tax<br>Ramifications   | Gift Tax<br>Ramifications  |
|---------------|---|---|---|--|
| Dynasty Trust | Potential leveraging of GST<br>tax exemption of grantor/<br>insured by providing life<br>insurance death benefit<br>free from estate tax<br>and GST Tax to future<br>generations.   | Depending on state<br>law, the rule against<br>perpetuities may require<br>the Dynasty Trust to<br>terminate in the future.<br>Also, the grantor/insured<br>cannot serve as the trustee<br>of the Dynasty Trust.  | The purchase of life<br>insurance by the Dynasty<br>Trust should not produce<br>taxable income.   | The grantor/insured may<br>avoid paying gift tax on<br>gifts of premiums to the<br>Dynasty Trust if such<br>transfers can qualify as<br>annual exclusion gifts.<br>Alternatively, the lifetime<br>gift tax exemption amount<br>of grantor/insured may<br>be used to fund the<br>Dynasty Trust. The GST<br>tax exemption of grantor<br>should be allocated<br>to all transfers to the<br>Dynasty Trust.                   |
| Business      | This involves less<br>complexity than<br>other estate planning<br>techniques, eliminates<br>gifting to trusts, and<br>helps provide business<br>continuity and liquidity<br>for estate expenses while<br>providing potentially<br>estate-tax free life<br>insurance proceeds. | A partial redemption of a<br>C-Corporation shareholder<br>could result in dividend<br>treatment, unless the<br>redemption is for the<br>purpose of providing<br>liquidity to pay federal<br>estate taxes pursuant to<br>IRC Sec. 303. Finally, the<br>basis of the surviving<br>owners will not increase<br>after the redemption. | The death benefit should<br>pay out to the business<br>income tax-free and<br>the business can access<br>the available cash value<br>through loans and<br>withdrawals income<br>tax-free. | There is no gifting involved<br>in this strategy; however,<br>if additional planning<br>is needed (for example,<br>additional life insurance<br>policy is needed in an ILIT<br>because the value of the<br>business is insufficient<br>to fulfill the redemption<br>obligation) then gift taxes<br>may be incurred to the<br>extent the individual<br>has exhausted his or her<br>lifetime gift/estate tax<br>exemption. |

| Design  | Design Goal  | Summary   | Who Funds<br>the Premiums | Who Owns<br>the Policy |
|---|--|---|---------------------------|------------------------|
| Grantor Retained<br>Annuity Trust (GRAT)<br>as a Rollout Strategy<br>for a Premium<br>Financing or<br>Split-Dollar<br>Arrangement | To fund the anticipated<br>termination of a premium<br>financing or split-dollar<br>arrangement by providing<br>a future transfer of wealth<br>to an ILIT at a potentially<br>reduced gift tax cost. | A GRAT is established<br>after entering into a<br>premium financing or<br>split-dollar arrangement.<br>Income producing and/<br>or highly appreciating<br>property is transferred to<br>the GRAT and the grantor<br>receives a stream of fixed<br>annuity payments for a<br>predetermined period of<br>time. At the expiration<br>of the GRAT term, if the<br>grantor survives the term,<br>any assets remaining in<br>the GRAT pass to the ILIT<br>as remainder beneficiary.<br>The trustee of the ILIT uses<br>the remainder interest to<br>assist in the repayment of<br>the loan. | ILIT                      | ILIT                   |
| Incentive Trust   | To promote positive<br>behaviors and reinforce the<br>values the grantor/insured<br>has instilled in heirs.  | An Incentive Trust, a<br>type of irrevocable trust<br>that owns life insurance,<br>is drafted to allow<br>the trustee to make<br>distributions according to<br>provisions set forth in the<br>document to encourage<br>positive behavior and/or<br>deter negative behavior.   | Incentive Trust           | Incentive Trust        |

| Beneficiary     | Advantages   | Disadvantages   | Income Tax<br>Ramifications  | Gift Tax<br>Ramifications   |
|-----------------|--|---|--|---|
| ILIT            | A GRAT may minimize<br>the grantor/insured's<br>potential gift tax impact of<br>contributions to fund the<br>anticipated termination of<br>a premium financing or<br>split-dollar arrangement.   | The assets transferred<br>to the GRAT may not<br>generate income and/<br>or appreciate as planned.<br>There may be insufficient<br>assets distributed to the<br>ILIT to repay the loan<br>or terminate the split-<br>dollar arrangement. If the<br>grantor/insured does not<br>outlive the GRAT term, the<br>value of the remaining<br>payments will be included<br>in the grantor/insured's<br>taxable estate. Life<br>insurance should not be<br>purchased inside the GRAT. | If the GRAT is drafted as a<br>grantor trust for income<br>tax purposes, each annuity<br>payment from the GRAT to<br>the grantor/insured is not<br>subject to income tax. Any<br>income generated by the<br>GRAT, however, is taxed to<br>the grantor if the GRAT is a<br>grantor trust. | Based on, among other<br>things, the term and the<br>retained annuity stream<br>of the GRAT, there may be<br>little or no gift tax imposed<br>at the time the GRAT is<br>established.   |
| Incentive Trust | The death benefit generally<br>passes to the Incentive<br>Trust estate tax-free.<br>Inherited wealth may create<br>a positive rather than a<br>negative legacy. The choice<br>of incentive provisions<br>is only limited by the<br>creativity of the grantor/<br>insured and advisors. | The grantor/insured<br>cannot serve as trustee of<br>the Incentive Trust.   | The purchase of life<br>insurance by the Incentive<br>Trust should not produce<br>taxable income.  | The grantor/insured may<br>avoid paying gift tax on<br>gifts to the Incentive Trust<br>if such transfers can qualify<br>as annual exclusion gifts.<br>Alternatively, the lifetime<br>gift tax exemption amount<br>of grantor/insured may<br>be used to fund the<br>Incentive Trust. |

| Design  | Design Goal  | Summary   | Who Funds<br>the Premiums | Who Owns<br>the Policy |
|---|--|---|---------------------------|------------------------|
| Installment Sale to an<br>Intentionally Defective<br>Irrevocable Trust<br>(IDIT Sale) | To transfer income<br>generating and<br>appreciating assets to<br>younger generations<br>at a reduced cost and<br>to minimize the gift tax<br>associated with funding a<br>life insurance policy owned<br>outside of the grantor/<br>insured's taxable estate. | The grantor/insured sells<br>income generating and<br>appreciating assets to<br>an IDIT in exchange for<br>an installment note. Any<br>income in excess of the<br>note payments may be<br>used by the IDIT to pay for<br>life insurance premiums<br>insuring the grantor/<br>insured. | IDIT                      | IDIT                   |
| Irrevocable Life<br>Insurance Trust (ILIT)  | Death benefit amount<br>of a life insurance policy<br>owned outside of the<br>grantor/insured's taxable<br>estate not subject to<br>estate taxes.  | An ILIT that owns a<br>life insurance policy is<br>established to exclude<br>the death benefit amount<br>from the grantor's taxable<br>estate.  | ILIT                      | ILIT                   |
| ILIT Loans  | Potential indirect access<br>to the cash value of a life<br>insurance policy owned<br>outside of the grantor/<br>insured's taxable estate.   | An ILIT that owns a life<br>insurance policy is drafted<br>to allow the trustee, at his<br>or her discretion, to make<br>loans.   | ILIT                      | ILIT                   |

| Beneficiary | Advantages   | Disadvantages   | Income Tax<br>Ramifications   | Gift Tax<br>Ramifications  |
|-------------|--|---|---|--|
| IDIT        | If the assets sold to the<br>IDIT generate income<br>and appreciate greater<br>than the interest rate<br>on the installment note,<br>the excess income and<br>appreciation is removed<br>from the estate of grantor/<br>insured without gift tax<br>consequences. If IDIT<br>funds are used to pay<br>for the policy premiums,<br>the grantor/insured does<br>not need to fund a life<br>insurance policy owned<br>outside of the taxable<br>estate. A policy insuring<br>the grantor/insured is<br>owned outside of the<br>taxable estate without the<br>creation of a separate ILIT. | The grantor/insured<br>should gift at least 10%<br>to 15% of the value of the<br>assets sold to the IDIT to<br>"seed" the trust before<br>selling the asset to the<br>IDIT. If assets owned by<br>the IDIT do not generate<br>sufficient income or<br>depreciate, the IDIT<br>may not have the cash<br>necessary to pay the life<br>insurance premiums. | The IDIT is defective for<br>income tax purposes.<br>Therefore, the income tax<br>liability of the IDIT is paid<br>by the grantor/insured.<br>Also, if the IDIT is a grantor<br>trust, any sale of assets<br>to the IDIT should not<br>produce income or capital<br>gains tax for the grantor/<br>insured.  | The lifetime gift tax<br>exemption amount of<br>grantor may be used to<br>fund the IDIT with the<br>"seed money."  |
| ILIT        | The death benefit<br>generally passes to the<br>ILIT estate tax-free.  | The grantor does not<br>have unrestricted access<br>to the policy's cash value.<br>Also, the grantor/insured<br>cannot serve as trustee of<br>the ILIT.   | The purchase of life<br>insurance by the ILIT<br>should not produce<br>taxable income.  | The grantor/insured may<br>avoid paying gift tax on<br>gifts to the ILIT if such<br>transfers can qualify as<br>annual exclusion gifts.<br>Alternatively, the lifetime<br>gift tax exemption amount<br>of grantor/insured may be<br>used to fund the ILIT. |
| ILIT        | The death benefit<br>generally passes to ILIT<br>estate tax-free despite the<br>grantor/insured's indirect<br>access to the policy's cash<br>value. Outstanding loans<br>should be a bona fide debt<br>of the estate that reduces<br>the value of the grantor/<br>insured's estate.  | The grantor/insured must<br>pay loan interest to the<br>ILIT at least annually and<br>post security for the loan.<br>Also, the grantor/insured<br>cannot serve as trustee of<br>the ILIT.   | Generally, if properly<br>structured, distributions<br>from the ILIT to the<br>grantor/insured may be<br>income tax-free. If the trust<br>is drafted as a defective<br>grantor trust for income<br>tax purposes, the interest<br>on the loan payable to the<br>ILIT should not be subject<br>to income tax. | The grantor/insured may<br>avoid paying gift tax on<br>gifts to the ILIT if such<br>transfers can qualify as<br>annual exclusion gifts.<br>Alternatively, the lifetime<br>gift tax exemption amount<br>of grantor/insured may be<br>used to fund the ILIT. |

| Design   | Design Goal   | Summary   | Who Funds<br>the Premiums | Who Owns<br>the Policy  |
|--|---|---|---------------------------|---|
| ILIT-Owned Life<br>Insurance Purchased<br>with Employer-<br>Provided<br>Demand Loans | To reduce the gift tax costs<br>associated with funding<br>a life insurance policy<br>owned outside of the<br>executive's taxable estate. | The premiums for an ILIT-<br>owned policy are paid<br>using a demand loan<br>from the employer. The<br>executive can gift to the<br>ILIT an amount that is<br>sufficient to pay the loan<br>interest or loan interest<br>may be imputed in<br>executive's income and be<br>deemed a gift to the ILIT. | ILIT                      | ILIT with an amount<br>equal to the loan balance<br>assigned to the employer. |
| ILIT-Owned Life<br>Insurance Purchased<br>with Employer-<br>Provided<br>Term Loans   | To reduce the gift tax costs<br>associated with funding<br>a life insurance policy<br>owned outside of the<br>executive's taxable estate. | The premiums for an ILIT-<br>owned policy are paid<br>using a term loan from the<br>employer. The executive<br>must gift an amount to<br>the ILIT that is sufficient to<br>pay the loan interest as the<br>imputation of loan interest<br>is prohibitively costly.                                    | ILIT                      | ILIT with an amount<br>equal to the loan balance<br>assigned to the employer. |

| Beneficiary | Advantages   | Disadvantages   | Income Tax<br>Ramifications  | Gift Tax<br>Ramifications  |
|-------------|--|---|--|--|
| ILIT        | The employer helps pay<br>the premiums for an ILIT-<br>owned policy. The amount<br>of the gifts to the ILIT may<br>be reduced. The death<br>benefit that is payable to<br>the ILIT generally passes<br>estate tax-free.  | The loan interest rate will<br>fluctuate in most cases.<br>The ILIT may not be able<br>to repay the employer the<br>balance due on the note<br>if the employer demands<br>repayment of loan when<br>the policy's cash value is<br>less than loan balance.<br>Repayment of the loan<br>prior to death from a<br>withdrawal or loan from<br>the policy's cash value<br>may significantly diminish<br>the policy's death benefit.<br>Inappropriate for a majority<br>shareholder as the life<br>insurance policy would be<br>included in the majority<br>shareholder's estate. | The ILIT must pay loan<br>interest to the employer,<br>or it will be imputed in the<br>executive's taxable income<br>and be deemed a gift<br>to the trust. The receipt<br>of loan interest by the<br>business will be subject to<br>income taxation. | The executive may avoid<br>paying gift tax on gifts to<br>the ILIT if such gifts qualify<br>as annual exclusion gifts.<br>Alternatively, the lifetime<br>gift tax exemption amount<br>of the executive may be<br>used to fund the ILIT. Gifts<br>of imputed income to the<br>trust generally will not<br>qualify for the annual gift<br>tax exclusion. |
| ILIT        | The employer helps pay<br>the premiums for an ILIT-<br>owned policy. The amount<br>of the gifts to the ILIT may<br>be reduced. The interest<br>rate may be fixed for the<br>loan term. The death<br>benefit that is payable to<br>the ILIT is generally passed<br>estate tax-free. | The ILIT may not be able<br>to repay the employer the<br>balance due on the note<br>if the policy's cash value is<br>less than the loan balance<br>at the end of the loan<br>term. Repayment of the<br>loan prior to death from a<br>withdrawal or loan from<br>the policy's cash value may<br>significantly diminish the<br>policy's death benefit.  | The ILIT must pay loan<br>interest to the employer<br>because imputing the loan<br>interest is prohibitively<br>costly. The receipt of loan<br>interest by the employer<br>will be subject to income<br>taxation.                                    | The executive may avoid<br>paying gift tax on gifts to<br>the ILIT if such gifts qualify<br>as annual exclusion gifts.<br>Alternately, the lifetime gift<br>tax exemption amount of<br>the executive may be used<br>to fund the ILIT.  |

| Design                                   | Design Goal   | Summary   | Who Funds<br>the Premiums | Who Owns<br>the Policy   |
|--|---|---|---------------------------|--|
| Life Insurance for the<br>Blended Family | To provide for both the<br>current spouse as well as<br>the children from a prior<br>marriage.  | In order to provide an<br>equitable division of<br>assets, the grantor/insured<br>creates an Irrevocable<br>Life Insurance Trust (ILIT)<br>that owns a life insurance<br>policy on the life of the<br>spouse with children from<br>a former marriage, for the<br>benefit of those children.<br>The ILIT-owned assets<br>and life insurance policy<br>may help provide the<br>inheritance intended for<br>them without having to<br>wait until the death of the<br>current spouse. |                           |  |
| Maximizing B-Trust<br>Assets             | To maximize assets held<br>inside the B-Trust for<br>beneficiaries.   | The B-Trust is established<br>at the first spouse's death.<br>If the surviving spouse<br>does not need the income<br>from the B-Trust, the<br>income is used to buy life<br>insurance on the surviving<br>spouse's life.  | B-Trust                   | B-Trust  |
| Premium Financing                        | To reduce the costs<br>associated with funding<br>a life insurance policy<br>owned outside of the<br>grantor/insured's taxable<br>estate. | An ILIT-owned policy is<br>funded with loans from<br>a third-party lender. The<br>ILIT borrows money from<br>a third-party lender to<br>pay the life insurance<br>premiums. The ILIT<br>pays loan interest and<br>collaterally assigns the<br>policy to the lender.   | ILIT                      | ILIT with a collateral<br>assignment granted to the<br>third-party lender. |

| Beneficiary | Advantages   | Disadvantages   | Income Tax<br>Ramifications   | Gift Tax<br>Ramifications  |
|-------------|--|---|---|--|
| ILIT        | The death benefit<br>generally passes to the ILIT<br>estate tax-free.  | The grantor does not<br>have unrestricted access<br>to the policy's cash value.<br>Also, the grantor/ insured<br>cannot serve as trustee of<br>the ILIT.  | The purchase of life<br>insurance by the ILIT<br>should not produce<br>taxable income.  | The grantor/insured may<br>avoid paying gift tax on<br>gifts to the ILIT if such<br>transfers can qualify as<br>annual exclusion gifts.<br>Alternatively, the lifetime<br>gift tax exemption amount<br>of grantor/insured may be<br>used to fund the ILIT. |
| B-Trust     | The death benefit from<br>the life insurance policy<br>may potentially maximize<br>wealth to the beneficiaries<br>of the B-Trust. The death<br>benefit is outside of the<br>surviving spouse's taxable<br>estate without the creation<br>of a separate ILIT.   | The surviving spouse<br>cannot serve as trustee of<br>the B-Trust if the B-Trust<br>purchases a life insurance<br>policy on the life of the<br>surviving spouse.  | The purchase of life<br>insurance by the B-Trust<br>should not produce<br>taxable income.   | Generally, there are no<br>gift tax consequences<br>provided that the premium<br>payments are made solely<br>with assets from the<br>B-Trust.  |
| ILIT        | A third-party lender<br>provides the premiums<br>to the ILIT so the grantor/<br>insured does not need to<br>liquidate other investments<br>to pay premiums. The<br>grantor/insured gifts the<br>loan interest – not the full<br>premium amount – to the<br>ILIT. By only gifting the<br>loan interest to the ILIT, the<br>grantor/insured's gifts to<br>the ILIT may be reduced.<br>The death benefit generally<br>passes estate tax-free. | Repayment of the loan<br>prior to death from a<br>withdrawal or loan from<br>the policy's cash value<br>may significantly diminish<br>the policy's death benefit.<br>Qualifying for the loan for<br>the premium payments<br>in one year does not<br>guarantee that the lender<br>will lend funds for further<br>premium payments.<br>Similar to some other<br>types of financing, credit<br>worthiness may need to<br>be established each year. | There are generally no<br>income tax consequences<br>as long as the policy is not<br>a Modified Endowment<br>Contract (MEC). Interest<br>payments on the loan are<br>not income tax deductible. | The grantor/insured may<br>avoid paying gift tax on<br>gifts to the ILIT if such gifts<br>qualify as annual exclusion<br>gifts. Alternatively, the<br>lifetime gift tax exemption<br>amount of the grantor/<br>insured may be used to<br>fund the ILIT.    |

| Design                                     | Design Goal  | Summary   | Who Funds<br>the Premiums   | Who Owns<br>the Policy  |
|--|--|---|---|---|
| Private Financing:<br>Intra-Family Loans   | To reduce the gift tax<br>associated with funding<br>a life insurance policy<br>owned outside of the<br>insured's taxable estate.  | An ILIT-owned policy is<br>funded through loans from<br>a private individual/lender.<br>The grantor/insured may<br>continue to may gifts to<br>the ILIT. The trustee may<br>use any available trust<br>assets to pay the loan<br>interest to the lender.  | ILIT using loans from a private individual/lender.*   | ILIT; private individual/<br>lender obtains a collateral<br>assignment over a portion<br>of the death benefit and<br>cash value equal to the<br>loan balance. |
| Private Financing:<br>Private Split-Dollar | To reduce the gift tax<br>costs associated with<br>funding a life insurance<br>policy owned outside<br>of the insured's taxable<br>estate.                                   | An ILIT-owned policy is<br>funded pursuant to an<br>arrangement between<br>an ILIT and a private<br>individual. The agreement<br>requires the ILIT to pay<br>premiums equal to the REB<br>and the premium payor<br>to pay the balance of the<br>premium. The insured gifts<br>funds to the ILIT; the ILIT<br>may use those funds to<br>pay the REB. | ILIT pays premiums equal<br>to the REB and premium<br>payor pays balance of the<br>premium. | ILIT; premium payor is<br>collaterally assigned an<br>interest in the policy equal<br>to the entire cash value.*  |
| Spousal Lifetime<br>Access Trust (SLAT)    | Potential indirect access<br>to the cash value of a life<br>insurance policy owned<br>inside of an irrevocable<br>trust outside of the grantor/<br>insured's taxable estate. | A SLAT that owns a life<br>insurance policy is drafted<br>to allow the trustee, at<br>his or her discretion, to<br>distribute the principal<br>and/or income of the trust<br>to the non-grantor spouse<br>during his or her lifetime.   | The grantor/insured<br>uses his or her separate<br>property to make gifts to<br>the SLAT.   | SLAT  |

\* If the premium payor is also the insured, premium payor/insured is given a restricted collateral assignment over the entire cash value. The restricted collateral assignment limits the premium payor/insured's right to access the cash value of the policy.

| Beneficiary | Advantages   | Disadvantages   | Income Tax<br>Ramifications  | Gift Tax<br>Ramifications  |
|-------------|--|---|--|--|
| ILIT        | The amount of the gifts to<br>the ILIT may be reduced.<br>The death benefit of the<br>policy that pays to the ILIT<br>generally passes estate<br>tax-free. | The ILIT may not be able<br>to repay the lender the<br>balance due on the note<br>if the policy's cash value<br>is less than loan balance<br>at the end of the loan<br>term. Repayment of the<br>loan prior to death from a<br>withdrawal or loan from<br>the policy's cash surrender<br>value may significantly<br>diminish the policy's death<br>benefit. If the lender is also<br>the insured, the amount<br>payable to the insured in<br>satisfaction of the note will<br>be included in the insured's<br>taxable estate. | The private individual/<br>lender's receipt of loan<br>interest from the ILIT may<br>be subject to income<br>taxation unless the lender<br>is the grantor of the ILIT<br>and the ILIT is drafted as a<br>defective grantor trust for<br>income tax purposes. | The insured may avoid<br>paying gift tax on gifts to<br>the ILIT if such gifts qualify<br>as annual exclusion gifts.<br>Alternately, the lifetime gift<br>tax exemption amount of<br>the grantor may be used<br>to fund the ILIT.                            |
| ILIT        | The amount of the gifts to<br>the ILIT may be reduced.<br>The death benefit of the<br>policy that pays to the ILIT<br>generally passes estate<br>tax-free. | At termination of the<br>Private Split-Dollar<br>arrangement, the premium<br>payor should receive from<br>the ILIT an amount equal<br>to the cash value. Without<br>proper planning, the<br>policy may lapse if rollout<br>occurs during the Insured's<br>lifetime. If the premium<br>payor is the insured, the<br>cash value payable to the<br>insured at termination<br>will be includable in the<br>insured's taxable estate.  | The premium payor's<br>receipt of REB from the ILIT<br>may be subject to income<br>taxation. Drafting the ILIT as<br>a defective grantor trust for<br>income tax purposes may<br>avoid this income taxation.   | The insured may avoid<br>paying gift tax on gifts to<br>the ILIT if such gifts qualify<br>as annual exclusion gifts.<br>Alternatively, the lifetime<br>gift tax exemption amount<br>of the insured may be<br>used to fund the ILIT.                          |
| SLAT        | The death benefit<br>generally passes to the<br>SLAT estate tax-free<br>despite the grantor/<br>insured's indirect access to<br>the policy's cash value.   | The grantor/insured may<br>lose potential indirect<br>access to the policy's cash<br>value if the non-grantor<br>spouse dies or if there is a<br>divorce. Also, the grantor/<br>insured cannot serve as<br>trustee of the SLAT.   | Generally, if properly<br>structured, distributions<br>from the SLAT to the<br>non-grantor spouse may<br>be income tax-free.   | The grantor/insured may<br>avoid paying gift tax on<br>gifts to the SLAT if such<br>transfers can qualify as<br>annual exclusion gifts.<br>Alternatively, the grantor's/<br>insured's lifetime gift tax<br>exemption amount may<br>be used to fund the SLAT. |

## **Executive Compensation**

| Design  | Design Goal  | Summary   | Who Funds<br>the Premiums   | Who Owns<br>the Policy |
|---|--|---|---|------------------------|
| Supplemental<br>Executive Retirement<br>Plan (SERP)<br>(Defined Benefit Type)         | To provide supplemental<br>income for the executive<br>at retirement.  | The business informally<br>funds a non-qualified plan<br>beyond the qualified plan<br>limits to promote loyalty<br>and provide the executive<br>with an agreed upon<br>benefit at retirement. The<br>benefits can be subject<br>to a vesting schedule.<br>The business may use a<br>key person life insurance<br>policy to informally fund<br>the plan.   | Business  | Business               |
| Supplemental<br>Executive Retirement<br>Plan (SERP)<br>(Defined Contribution<br>Type) | To provide supplemental<br>income for the executive<br>at retirement.  | The business informally<br>funds an agreed upon<br>amount into a non-<br>qualified plan beyond<br>the qualified plan limits<br>to promote loyalty and<br>provide the executive with<br>supplemental income<br>upon retirement. The<br>account balance can<br>be subject to a vesting<br>schedule. The business<br>may use a key person<br>life insurance policy to<br>informally fund the plan. | Business  | Business               |
| Voluntary Salary<br>Deferral Plan   | To permit the executive<br>to defer income beyond<br>the qualified plan limits<br>without taxation to the<br>executive, until retirement<br>or another specified date. | The executive defers salary<br>to provide supplemental<br>income upon retirement<br>or another specified date.<br>The business may use a<br>key person life insurance<br>policy to informally fund<br>the plan.   | Business (using the<br>executive's deferral as the<br>source of the premiums) | Business               |

| Beneficiary | Advantages  | Disadvantages  | Income Tax<br>Ramifications   | Possible Cost<br>Recovery |
|-------------|---|--|---|---------------------------|
| Business    | The business may<br>discriminate within its<br>ERISA top-hat group.<br>As a non-qualified plan,<br>there are no limits on the<br>contributions to the plan.<br>Contributions to a SERP<br>are made solely by the<br>business. | Like other assets used to<br>informally fund a non-<br>qualified plan, the policy's<br>cash value is subject to the<br>business' creditors. Must<br>be limited to ERISA top-<br>hat executives. There is no<br>deduction for the business<br>until actual or constructive<br>receipt of the retirement<br>benefit by the executive.<br>The business bears the<br>market risk of the vehicle<br>used to informally fund<br>the liability. | The executive's tax on the<br>income is deferred until<br>actually or constructively<br>received. The business'<br>deduction cannot be<br>taken until actual or<br>constructive receipt by<br>the executive.              | Yes                       |
| Business    | The business may<br>discriminate within its<br>ERISA top-hat group.<br>As a non-qualified plan,<br>there are no limits on the<br>contributions to the plan.<br>Contributions to a SERP<br>are made solely by the<br>business. | Like other assets used to<br>informally fund a non-<br>qualified plan, the policy's<br>cash value is subject to the<br>business' creditors. Must<br>be limited to ERISA top-<br>hat executives. There is no<br>deduction for the business<br>until actual or constructive<br>receipt of the account<br>balance by the executive.   | The executive's tax on the<br>supplemental income is<br>deferred until actually or<br>constructively received.<br>The business' deduction<br>cannot be taken until<br>actual or constructive<br>receipt by the executive. | Yes                       |
| Business    | The business may<br>discriminate within its<br>ERISA top-hat group.<br>As a non-qualified plan,<br>there are no limits on the<br>contributions to the plan.   | Like other assets used to<br>informally fund a non-<br>qualified plan, the policy's<br>cash value is subject to the<br>business' creditors. Must<br>be limited to ERISA top-<br>hat executives. There is no<br>deduction for the business<br>until actual or constructive<br>receipt of the account<br>balance by the executive.   | The executive's tax on the<br>income is deferred until<br>actually or constructively<br>received. The business'<br>deduction cannot be<br>taken until actual or<br>constructive receipt by the<br>executive.              | Yes                       |

| Design  | Design Goal   | Summary   | Who Funds<br>the Premiums   | Who Owns<br>the Policy |
|---|---|---|---|------------------------|
| 401(k) Overlay/Mirror<br>Plan   | To permit the executive<br>to defer income and the<br>business to match the<br>deferrals beyond the<br>qualified plan limits without<br>taxation to the executive,<br>until retirement or some<br>other specified date. | The executive defers<br>salary and the business<br>may match to provide<br>supplemental income<br>to the executive upon<br>retirement or some<br>other specified date. The<br>business matches may<br>be subject to a vesting<br>schedule. The business<br>may use a key person<br>life insurance policy to<br>informally fund the plan.  | Business (using the<br>executive's deferral as<br>a partial source of the<br>premiums)      | Business               |
| Death Benefit Only<br>Salary Continuation<br>Plan                                   | To provide income to the<br>executive's beneficiaries<br>after the executive's death.   | The business provides<br>income to the executive's<br>beneficiaries after the<br>executive's death using life<br>insurance death benefit<br>proceeds.   | Business  | Business               |
| Deferred<br>Compensation for Non-<br>Profit Organizations<br>Eligible 457(b) Plan   | To provide supplemental<br>income for the executive<br>of a non-profit organization<br>at retirement.   | The executive defers<br>compensation beyond<br>the qualified plan limits<br>(voluntary deferrals and/<br>or business contributions/<br>matches) to provide<br>supplemental income.<br>The deferrals and/or<br>contributions are limited<br>to the annual applicable<br>dollar limit. The business'<br>contributions may be<br>subject to a vesting<br>schedule. The business<br>may use a key person life<br>insurance policy to<br>informally fund the plan. | Business (in many cases, an<br>executive's deferral<br>will be a source of the<br>premiums) | Business               |
| Deferred<br>Compensation for Non-<br>Profit Organizations<br>Ineligible 457(f) Plan | To provide supplemental<br>retirement income to the<br>executive of a non-profit<br>organization beyond<br>the qualified plan limits<br>without taxation until<br>retirement or some other<br>specified date.           | The business funds an<br>agreed upon amount into<br>a nonqualified plan beyond<br>the qualified plan limits<br>to promote loyalty and<br>provide the executive with<br>supplemental income upon<br>retirement. The taxation of<br>the plan balance will occur<br>when a substantial risk of<br>forfeiture no longer exists.<br>The business may use a key<br>person life insurance policy<br>to informally fund the plan.                                     | Business  | Business               |

| Beneficiary | Advantages   | Disadvantages  | Income Tax<br>Ramifications  | Possible Cost<br>Recovery |
|-------------|--|--|--|---------------------------|
| Business    | The business may<br>discriminate within its<br>ERISA top-hat group.<br>As a non-qualified plan,<br>there are no limits on the<br>contributions to the plan.                | Like other assets used to<br>informally fund a non-<br>qualified plan, the policy's<br>cash value is subject to the<br>business' creditors. Must<br>be limited to ERISA top-<br>hat executives. There is no<br>deduction for the business<br>until actual or constructive<br>receipt of the retirement<br>balance by the executive.  | The executive's tax on the<br>income is deferred until<br>actually or constructively<br>received. The business'<br>deduction cannot be<br>taken until actual or<br>constructive receipt by the<br>executive.   | Yes                       |
| Business    | The business may<br>discriminate within its<br>ERISA top-hat group.<br>Provides supplemental<br>income to the executive's<br>beneficiaries after the<br>executive's death. | The business' deduction<br>is not allowed until the<br>benefits are actually<br>paid to the executive's<br>beneficiaries.  | The payments to the<br>beneficiaries are generally<br>deductible for the<br>business. The deduction is<br>subject to the reasonable<br>compensation limits for<br>past services rendered by<br>the executive. The payments<br>are ordinary income for the<br>beneficiaries.                                | Yes                       |
| Business    | The business may<br>discriminate within its<br>ERISA top-hat group.  | Like other assets used to<br>informally fund a non-<br>qualified plan, the policy's<br>cash value is subject to the<br>business' creditors. Must<br>be limited to ERISA top-hat<br>executives. Contributions<br>in excess of the annual<br>applicable dollar limit are<br>subject to IRC Section<br>457(f). A governmental<br>457(b) plan may not use a<br>life insurance policy as the<br>informal funding vehicle<br>for the plan. | The executive's tax on the income is deferred until actually or constructively received.   | Yes                       |
| Business    | The business may<br>discriminate within its<br>ERISA top-hat group.<br>As a nonqualified plan,<br>there are no limits on the<br>contributions to the plan.                 | Like other assets used to<br>informally fund a non-<br>qualified plan, the policy's<br>cash value is subject to the<br>business' creditors. Must<br>be limited to ERISA top-hat<br>executives. A substantial<br>risk of forfeiture must exist<br>or lump sum taxation to<br>the executive on the plan<br>balance will occur.   | The executive's tax on the income is deferred until actually or constructively received (assuming there is a substantial risk of forfeiture). Potential 21% excise tax to the non-profit under IRC Sec. 4960 of amount over \$1 million received by the executive, if one of five most highly compensated. | Yes                       |

| Design  | Design Goal  | Summary  | Who Funds<br>the Premiums | Who Owns<br>the Policy                     |
|---|--|--|---------------------------|--|
| Endorsement Split-<br>Dollar                                  | To provide life insurance<br>protection at a minimal<br>or shared cost to the<br>executive.  | The executive is endorsed<br>a portion of the death<br>benefit of a policy owned<br>by the business.   | Business                  | Business                                   |
| Nonequity Collateral<br>Assignment Split-Dollar               | To pay the premiums for<br>an executive-owned policy<br>with the business' dollars<br>secured by the policy's<br>cash value and a portion<br>of the death benefit.   | The business' interest in<br>the executive-owned<br>policy is secured by a<br>collateral assignment of<br>the policy's cash value<br>and a portion of the death<br>benefit.  | Business                  | Executive                                  |
| ILIT-Owned Nonequity<br>Collateral Assignment<br>Split-Dollar | To pay the premiums<br>for an ILIT-owned policy<br>with the business' dollars<br>secured by the policy's<br>cash value and a portion<br>of the death benefit,<br>providing potential gift<br>and estate tax savings. | The business' interest in<br>the ILIT-owned policy is<br>secured by a collateral<br>assignment of the policy's<br>cash value and a portion<br>of the death benefit.  | Business                  | Irrevocable Life Insurance<br>Trust (ILIT) |
| Key Person<br>Life Insurance                                  | To provide funds to a<br>business to compensate<br>for the loss of a key<br>executive.   | The business purchases<br>a life insurance policy<br>on a key executive. If the<br>executive dies while the<br>business owns the policy,<br>the business, generally, will<br>receive the policy death<br>benefit income tax-free.* | Business                  | Business                                   |

| Beneficiary   | Advantages   | Disadvantages  | Income Tax<br>Ramifications  | Possible Cost<br>Recovery |
|---|--|--|--|---------------------------|
| Named by the executive<br>up to the endorsement<br>amount. The business<br>is the beneficiary of any<br>death benefit in excess<br>of the endorsement.                        | Provides the executive<br>with life insurance<br>coverage for a minimal<br>cost. The business has<br>control over the policy and<br>may access the cash value.                 | The policy is not portable<br>for the executive. The<br>executive does not have<br>access to the policy's cash<br>values.              | The executive must pay<br>or report the REB. The<br>payment of the REB by the<br>executive is income to the<br>business.             | Yes                       |
| Named by the executive<br>to the extent of death<br>benefit in excess of cash<br>value. The business is<br>the beneficiary to the<br>extent of its interest in<br>the policy. | The business may secure<br>the policy's cash value<br>through a collateral<br>assignment. Provides life<br>insurance coverage to the<br>executive at a minimal cost.           | The REB cost increases<br>each year and may<br>become prohibitive at<br>older ages.  | The executive must pay<br>or report the REB. The<br>payment of the REB by the<br>executive is income to the<br>business.             | Yes                       |
| The ILIT is the beneficiary<br>of the death benefit in<br>excess of cash value.<br>The business is the<br>beneficiary to the extent<br>of its interest in the<br>policy.      | Provides life insurance to<br>the executive at a minimal<br>cost. The death benefit<br>that passes to the ILIT<br>may be estate and income<br>tax-free.*                       | The REB cost increases<br>each year and may<br>become prohibitive at<br>older ages.  | The ILIT must pay the REB<br>amount annually. The<br>payment of the REB by the<br>ILIT is taxable income to<br>the business.         | Yes                       |
| Business  | The business has access to<br>the policy's cash value. A<br>key person life insurance<br>policy may help to keep<br>the business solvent after<br>the loss of a key executive. | The premiums must be<br>paid with after-tax dollars.<br>The business' creditors may<br>make claims against the<br>policy's cash value. | The premium payments<br>are not an income tax<br>deduction for the business.<br>The death benefit is<br>generally received tax-free* | Yes                       |

<sup>\*</sup> For federal income tax purposes, life insurance death benefits generally pay income tax-free to beneficiaries pursuant to IRC Sec. 101(a)(1). In certain situations, however, life insurance death benefits may be partially or wholly taxable. Situations include, but are not limited to: the transfer of a life insurance policy for valuable consideration unless the transfer qualifies for an exception under IRC Sec. 101(a)(2)(i.e. the transfer-for-value rule); arrangements that lack an insurable interest based on state law; and an employer-owned policy unless the policy qualifies for an exception under IRC Sec. 101(j).

| Design                        | Design Goal   | Summary  | Who Funds<br>the Premiums                           | Who Owns<br>the Policy |
|-------------------------------|---|--|---|------------------------|
| <b>Executive Bonus</b>        | To pay the premiums for<br>an executive-owned life<br>insurance policy with the<br>business' dollars.   | The business provides<br>a taxable bonus to the<br>executive. The executive<br>will use the after-tax<br>bonus amount to make<br>life insurance premium<br>payments.   | Executive (through<br>employer-provided<br>bonuses) | Executive              |
| Restricted Executive<br>Bonus | To pay the premiums for<br>an executive-owned life<br>insurance policy with the<br>business' dollars while<br>creating "golden handcuffs"<br>to retain a key executive. | The business provides<br>a taxable bonus to the<br>executive. The executive<br>will use the after-tax<br>bonus amount to make<br>life insurance premium<br>payments. A direction<br>form is filed with the policy<br>which states the exercise of<br>all policy ownership rights<br>(except for beneficiary<br>designation) requires the<br>signature of both the<br>executive and the business. | Executive (through<br>employer-provided<br>bonuses) | Executive              |

| Beneficiary        | Advantages  | Disadvantages  | Income Tax<br>Ramifications   | Possible Cost<br>Recovery |
|--------------------|---|--|---|---------------------------|
| Named by the owner | The Executive Bonus is a<br>simple design. Generally,<br>the business may deduct<br>the premium amounts<br>as compensation to the<br>executive. The policy is<br>portable for the executive.  | The bonus payments are<br>taxable to the executive.<br>The business has no<br>control over the funds<br>once the bonus is given.<br>If the executive leaves the<br>company, the executive is<br>responsible for the future<br>premium payments out<br>of his or her own pocket.<br>There may not be a tax<br>advantage for owners<br>of pass-through entities<br>as they will receive the<br>deduction and the taxation<br>of the bonus. Additionally,<br>for S-corporation<br>owners, it may be more<br>advantageous to take<br>K-1 distributions rather<br>than W-2 bonuses (due to<br>payroll taxes). | Generally, the bonus is a<br>deduction for the business.<br>The bonus is considered<br>taxable compensation for<br>the executive. | No                        |
| Named by the owner | The Restricted Executive<br>Bonus is a simple design.<br>The business generally may<br>deduct premium amounts<br>as compensation to the<br>executive. The Restricted<br>Executive Bonus creates an<br>incentive for the executive<br>to stay with the business. | The bonus payments are<br>taxable to the executive.<br>If the executive leaves the<br>business, the executive may<br>be responsible for the future<br>premium payments out of<br>his or her own pocket.  | Generally, the bonus is a<br>deduction for the business.<br>The bonus is considered<br>taxable compensation for<br>the executive. | No                        |

| Design                                    | Design Goal   | Summary   | Who Funds<br>the Premiums                           | Who Owns<br>the Policy |
|---|---|---|---|------------------------|
| Forfeitable Restricted<br>Executive Bonus | To pay the premiums for<br>an executive-owned life<br>insurance policy with the<br>business' dollars while<br>creating "golden handcuffs"<br>to retain a key executive<br>and maintaining the<br>potential ability to recover<br>its costs. | The business provides<br>a taxable bonus to the<br>executive. The executive<br>will use the after-tax<br>bonus amount to make<br>life insurance premium<br>payments. A direction form<br>is filed with the policy<br>which states the exercise of<br>all policy ownership rights<br>(except for beneficiary<br>designation) requires the<br>signature of both the<br>executive and the business.<br>The business and executive<br>enter into an agreement<br>that may require the<br>executive to repay the<br>bonuses. | Executive (through<br>employer-provided<br>bonuses) | Executive              |
| Split-Premium Bonus                       | To provide a portion of the<br>premium payments for<br>an executive-owned life<br>insurance policy using a<br>combination of business<br>dollars and the executive's<br>personal funds.   | The executive business<br>provides a taxable bonus<br>to the executive. The<br>executive will use after-<br>tax bonus and after-tax<br>personal funds to make<br>life insurance premium<br>payments.  | The Business and the Executive                      | Executive              |

| Beneficiary        | Advantages   | Disadvantages   | Income Tax<br>Ramifications   | Possible Cost<br>Recovery |
|--------------------|--|---|---|---------------------------|
| Named by the owner | The business generally<br>may deduct premium<br>amounts as compensation<br>to the executive.<br>The Forfeitable Restricted<br>Executive Bonus creates an<br>incentive for the executive<br>to stay with the business.<br>The business may be able<br>to recoup the bonuses<br>if the executive leaves<br>the business before the<br>specified period of years.   | The bonus payments are<br>taxable to the executive.<br>If the executive leaves the<br>business, the executive<br>may be responsible for the<br>future premium payments<br>out of his or her own<br>pocket. If the executive<br>is required to repay all or<br>a portion of the bonuses<br>to the business, the<br>policy's cash value may be<br>insufficient to make the<br>full repayment. | In some cases the bonus<br>may be a deduction<br>for the business. The<br>employment agreement<br>calling for potential<br>repayment of the bonus<br>amounts may jeopardize<br>the business' ability to take<br>an upfront deduction.<br>The bonus is considered<br>taxable compensation<br>for the executive. If the<br>executive repays all or a<br>portion of the bonuses,<br>the executive may or<br>may not receive a tax<br>deduction or tax credit for<br>the repayment. | Yes                       |
| Named by the owner | The business may choose<br>which employees may<br>participate. It is more cost<br>efficient for the business<br>as it is only paying for a<br>portion of the premiums.<br>Moreover, the business<br>receives an up-front<br>deduction for its portion<br>of the premiums paid. The<br>business may encourage<br>employee retention<br>by providing the key<br>employees with a bonus<br>that may be used for a<br>cash value life insurance<br>policy, which provides<br>family protection and<br>potential supplemental<br>retirement income for the<br>key employee. | The bonus payments<br>are taxable to the key<br>employee.   | The business may receive<br>an up-front income<br>tax deduction for the<br>reasonable bonus that is<br>being used to pay a portion<br>of the premium and the<br>employee must pay taxes<br>at his or her ordinary<br>income tax level on the<br>bonus that is received.   | No                        |

### **Qualified Plans**

| Design            | Design Goal   | Summary   | Who Funds<br>the Premiums  | Who Owns<br>the Policy |
|-------------------|---|---|--|------------------------|
| 401(k) Plan       | Provide retirement funds.   | The employee defers salary<br>(a maximum of \$19,500 in<br>2021) on a pre-tax basis.<br>The business may match<br>deferrals and make elective<br>contributions up to the<br>lesser of \$58,000 (in 2021)<br>or 100% of compensation.<br>Plan must provide for the<br>purchase of life insurance.<br>Employee would elect to<br>pay life insurance premiums<br>with pre-tax money.   | The qualified plan, by<br>using funds from the<br>participant's account. | The qualified plan     |
| Cash Balance Plan | Provide retirement funds<br>in excess of what may be<br>offered solely by a defined<br>contribution plan. | Often called "hybrid<br>plans," cash balance<br>plans resemble a defined<br>contribution plan in that<br>the benefits are based on<br>(and communicated to<br>plan participants) as an<br>account balance. But like<br>a defined benefit plan,<br>future retirement income is<br>based on plan guarantees<br>of account values. The<br>participants' benefits in a<br>cash balance plan grow at<br>a guaranteed crediting rate<br>and are not dependent<br>on the plan's investment<br>performance. The typical<br>retirement benefit from<br>a cash balance plan is<br>a percentage of the<br>participant's annual<br>compensation and can be<br>as much as \$230,000 a year<br>(in 2021). | The qualified plan, by<br>using funds from the<br>participant's account. | The qualified plan     |

| Beneficiary  | Advantages  | Disadvantages  | Income Tax<br>Ramifications   | Estate Tax<br>Ramifications   |
|--|---|--|---|---|
| The qualified plan. The<br>participant instructs the<br>trustee, in writing, to pay<br>the death benefit to his<br>or her beneficiaries. | The life insurance<br>premiums are paid with<br>pre-tax money. The 401(k)<br>account balance grows<br>income tax-deferred.  | In-service distributions<br>from the plan are limited.<br>Deferrals and contributions<br>are also limited. The<br>amount of life insurance<br>protection that may be<br>purchased inside the plan<br>is limited by the incidental<br>death benefit rules.        | Distributions from a<br>qualified plan are income<br>taxable. A penalty of 10%<br>may be assessed if the<br>distribution occurs before<br>age 59 <sup>1</sup> /2. The participant<br>must report the cost of<br>current life insurance<br>protection as taxable<br>income when life insurance<br>is held inside the plan. | The 401(k) account balance,<br>including any life insurance<br>death benefit, is includable<br>in the participant's estate. |
| The qualified plan. The<br>participant instructs the<br>trustee, in writing, to pay<br>the death benefit to his<br>or her beneficiaries. | The contributions to the<br>plan are tax-deductible for<br>the sponsoring business.<br>Furthermore, the plan may<br>provide benefits in excess<br>of what can be provided<br>through a defined<br>contribution plan. When<br>used in conjunction with a<br>401(k) profit-sharing plan,<br>a significant percentage<br>of the contributions to the<br>cash balance plan may be<br>utilized for the benefit of<br>the business owner. | All benefits provided by<br>the cash balance plan<br>must be provided on<br>a non-discriminatory<br>basis. The amount of life<br>insurance protection that<br>may be offered in the cash<br>balance plan is limited<br>by the incidental death<br>benefit rules. | Distributions from a<br>qualified plan are income<br>taxable. A penalty of 10%<br>may be assessed if the<br>distribution occurs before<br>age 59½. The participant<br>must report the cost of<br>current life insurance<br>protection as taxable<br>income when life insurance<br>is held inside the plan.                | The account balance,<br>including any life<br>insurance, is includable in<br>the participant's estate.                      |

| Design                               | Design Goal  | Summary   | Who Funds<br>the Premiums  | Who Owns<br>the Policy   |
|--------------------------------------|--|---|--|--|
| Profit-Sharing Plan                  | Provide retirement funds.  | The business makes<br>discretionary contributions<br>limited to a maximum<br>of \$58,000 (in 2021) or<br>100% of compensation a<br>year. Contributions may<br>be irrespective of any<br>actual profits. Plan must<br>provide for the purchase<br>of life insurance. Employee<br>would elect to pay life<br>insurance premiums with<br>pre-tax money.  | The qualified plan, by<br>using funds from the<br>participant's account.   | The qualified plan   |
| Qualified Combo Plan                 | Provide larger retirement<br>benefit than may be<br>provided by defined<br>contribution plan for<br>business owners and<br>death benefit protection<br>for the business owner's<br>family. | Business makes deductible<br>contributions to both a<br>401(k) profit-sharing plan<br>and split-funded defined<br>benefit plan to fund<br>investment choices and<br>an "incidental amount" of<br>life insurance. Business<br>promises to provide the<br>participants of the split-<br>funded defined benefit<br>plan an annual benefit at<br>retirement, limited to the<br>lesser of \$230,000 (in 2021)<br>or 100% of compensation<br>per year, or a lump sum<br>payment calculated by the<br>third-party administrator. | Either the 401(k) profit-<br>sharing plan, using funds<br>from the participant's<br>account, or split-funded<br>defined benefit plan, using<br>general trust funds. There<br>are no separate accounts<br>in defined benefit plans. | Either or both the 401(k)<br>profit-sharing plan and/or<br>split-funded defined<br>benefit plan. |
| Split-Funded Defined<br>Benefit Plan | Provide a larger retirement<br>benefit than may be<br>provided by a defined<br>contribution plan for older<br>participants and death<br>benefit protection for<br>participant's family.    | Business makes deductible<br>contributions to the<br>plan to fund investment<br>choices and an "incidental<br>amount" of life insurance.<br>Plan may provide for the<br>purchase of life insurance.<br>Business promises to<br>provide an annual benefit<br>at retirement, limited to<br>the lesser of \$230,000<br>(in 2021) or 100% of<br>compensation per year,<br>or a lump sum payment<br>calculated by the third-<br>party administrator.   | The qualified plan, by<br>using general trust funds.<br>There are no separate<br>accounts in defined<br>benefit plans.   | The qualified plan   |

| Beneficiary  | Advantages   | Disadvantages  | Income Tax<br>Ramifications  | Estate Tax<br>Ramifications  |
|--|--|--|--|--|
| The qualified plan. The<br>participant instructs the<br>trustee, in writing, to pay<br>the death benefit to his<br>or her beneficiaries.   | The life insurance<br>premiums are paid with<br>pre-tax money. Profit-<br>sharing plans are the only<br>type of qualified plan that<br>may allow the purchase of<br>survivorship life insurance.<br>The use of seasoned<br>money may increase the<br>amount of insurance held<br>in the plan. Profit-sharing<br>plans have more flexible<br>in-service distributions.                                  | As with most defined<br>contribution plans,<br>contributions are currently<br>limited to \$58,000 (in 2021)<br>per year. Contributions<br>may vary from year to year<br>and may be insufficient to<br>maintain a life insurance<br>policy. The plan cannot<br>continue to hold the<br>life insurance once the<br>employee has separated<br>from service. | Distributions from a<br>qualified plan are income<br>taxable. A penalty of<br>10% may be assessed if<br>the distribution occurs<br>before age 59 <sup>1</sup> /2. The<br>participant must report<br>the cost of current life<br>insurance protection as<br>taxable income when life<br>insurance is held inside the<br>plan.   | The account balance,<br>including any life<br>insurance, is includable in<br>the participant's estate. |
| The qualified plan that<br>owns the life insurance<br>policy. The participant<br>instructs the trustee, in<br>writing, to pay the death<br>benefit to his or her<br>beneficiaries. | Cross-testing provisions<br>may allow business<br>owners to implement<br>a split-funded defined<br>benefit plan primarily for<br>themselves and maintain a<br>profit-sharing plan for their<br>employees. Life insurance<br>policy inside the plan<br>provides a survivor benefit<br>to the participant's heirs<br>at a cost to the participant<br>that is potentially less than<br>the full premiums. | The business is responsible<br>for funding the promised<br>benefit. The plan must<br>be non-discriminatory.<br>Defined benefit plans have<br>complex minimum funding<br>requirements which require<br>a plan actuary.  | Distributions from a<br>qualified plan are income<br>taxable. A penalty of<br>10% may be assessed if<br>the distribution occurs<br>before age 591/2. The<br>participant must report<br>the cost of current life<br>insurance protection as<br>taxable income when life<br>insurance is held inside<br>the plan. Contributions to<br>both qualified plans are<br>deductible to the business.  | The account balance,<br>including any life<br>insurance, is includable in<br>the participant's estate. |
| The qualified plan. The<br>participant instructs the<br>trustee, in writing, to pay<br>the death benefit to his<br>or her beneficiaries.   | Life insurance inside the<br>plan is funded with pre-<br>tax money and provides<br>a survivor benefit to<br>participant's heirs. Including<br>life insurance in the plan<br>may increase the permissible<br>deductible contribution by<br>the business.  | The business is responsible<br>for funding the promised<br>benefit. The plan must<br>be non-discriminatory.<br>Defined benefit plans<br>have complex minimum<br>funding requirements<br>which require a plan actuary.  | Distributions from a<br>qualified plan are income<br>taxable. The participant<br>is taxed on the cost of<br>current life insurance<br>protection and assuming<br>the participant reported<br>the cost of current life<br>insurance protection as<br>income, the participant's<br>heirs should receive a<br>portion of the death<br>benefit proceeds income<br>tax-free.* Contributions to<br>the plan are deductible to<br>the business. | The account balance,<br>including any life<br>insurance, is includable in<br>the participant's estate. |

\* For federal income tax purposes, life insurance death benefits generally pay income tax-free to beneficiaries pursuant to IRC Sec. 101(a)(1). In certain situations, however, life insurance death benefits may be partially or wholly taxable. Situations include, but are not limited to: the transfer of a life insurance policy for valuable consideration unless the transfer qualifies for an exception under IRC Sec. 101(a)(2)(i.e. the transfer-for-value rule); arrangements that lack an insurable interest based on state law; and an employer-owned policy unless the policy qualifies for an exception under IRC Sec. 101(j).

#### **Charitable Income Tax Deductions**

The maximum annual charitable income tax deduction for gifts of cash is either 60% of the donor's adjusted gross income (AGI) to public charities (although for 2020 and 2021, it may be 100% of the donor's AGI for gifts of cash to public charities) or 30% of the donor's AGI to private charities. The maximum annual charitable income tax deduction for gifts of life insurance is either 30% of AGI to public charities or 20% of AGI to private charities. For gifts of an existing life insurance policy to charity, the charitable deduction will be limited to the lesser of the donor's cost basis in the policy or the fair market value. IRC Sec. 170(b)(1)(A); IRC Sec. 170(b)(1)(B). For a life insurance policy owned by a charity, there is some question as to whether a payment made directly to the insurance company would be considered a gift "to" or "for the use of" charity. If the gift is considered "to" a public charity, the donor's deduction would be limited to 50% of the donor's AGI; if the gift is considered "for the use of" a public charity, the donor's deduction would be limited to 30% of the donor's AGI. If the gift is considered "to" or "for the use of" a private charity, the donor's deduction would be limited to 30% of the donor's AGI. Additionally, to purchase life insurance on the lives of their donors, charities must have an insurable interest. Most states have enacted laws giving charitable organizations an insurable interest in a donor. However, before creating a charitable insurance strategy, applicable state and federal law should be consulted.

Given that the rules regarding charitable income tax deductions are complex, the client's tax and/or legal advisors should be consulted to determine the amount of the deduction.

#### **Company-Owned Life Insurance (COLI)**

In accordance with existing and pending state insurable interest laws, an employer does not have an insurable interest in an employee unless certain conditions are met. Failure to satisfy state insurable interest requirements may result in disqualification of the policy as "life insurance" under IRC Sec. 7702, and also may, among other things, void the policy. For federal income tax purposes, life insurance death benefits generally pay income tax-free to beneficiaries pursuant to IRC Sec. 101(a)(1). In certain situations, however, life insurance death benefits may be partially or wholly taxable. Situations include, but are not limited to: the transfer of a life insurance policy for valuable consideration unless the transfer qualifies for an exception under IRC Sec. 101(a)(2)(i.e., the "transfer-for-value rule"); arrangements that lack an insurable interest based on state law; and an employer-owned policy unless the policy qualifies for an exception under IRC Sec. 101(j).

#### **Death Benefits**

For federal income tax purposes, life insurance death benefits generally pay income tax-free to beneficiaries pursuant to IRC Sec. 101(a)(1). In certain situations, however, life insurance

death benefits may be partially or wholly taxable. Situations include, but are not limited to: the transfer of a life insurance policy for valuable consideration unless the transfer qualifies for an exception under IRC Sec. 101(a)(2) (i.e., the "transfer-for-value rule"); arrangements that lack an insurable interest based on state law; and an employer-owned policy unless the policy qualifies for an exception under IRC Sec. 101(j).

#### **Deceased Shareholder's Estate**

A deceased shareholder's estate can receive a step-up in basis in the decedent's business interest, which may reduce or eliminate capital gains exposure for the heirs.

#### **Dividends**

Dividends are the most common type of distribution from a corporation. They are paid out of the earnings and profits of the corporation. Dividends can either be classified as ordinary or qualified. Whereas ordinary dividends are taxable as ordinary income, qualified dividends that meet certain requirements are currently taxed at lower capital gain rates.

#### **Dynasty Trust**

A Dynasty Trust is oftentimes also referred to as a Generation Skipping Transfer Trust, and is intended to remain in existence for multiple generations of a family.

#### **ERISA**

The client's employee benefits legal counsel should be consulted to determine whether an arrangement is an employee benefit plan under the Employee Retirement Income Security Act of 1974 (ERISA) and, if so, whether any additional requirements are necessary to comply with ERISA.

#### Estate, Gift, and Generation-Skipping Transfer Taxes

If an insured has any incidents of ownership of the life insurance policy at the time of his or her death, or within three years of his or her death, or the proceeds are payable to or for the benefit of the insured's estate, the death benefit will be includable in his or her gross estate and may be subject to federal estate tax and/or state inheritance tax. IRC Secs. 2035 and 2042. According to the Tax Cuts and Jobs Act of 2017, the federal estate, gift and generationskipping transfer (GST) tax exemption amounts are all \$10,000,000 per person (indexed for inflation effective for tax years after 2011); the maximum estate, gift and GST tax rates are 40%. In 2026, the federal estate, gift and generation-skipping transfer (GST) tax exemption amounts are scheduled to revert to \$5,000,000 per person (indexed for inflation for tax years after 2011).

#### Executive Bonus, Restricted Executive Bonus, Split-Premium Bonus and Forfeitable Restricted Executive Bonus

The deductibility of the bonus is subject to the reasonable compensation limits established by IRC Sec. 162(a).

#### **Financial Underwriting**

As with all uses of life insurance, the amount of life insurance coverage asked for in conjunction with this concept may be limited by Pacific Life Insurance Company's financial underwriting guidelines. Financial underwriting is an assessment of whether the proposed death benefit is a reasonable replacement for the financial loss caused by the death of the insured.

#### IRC Section 101(j)

For federal income tax purposes, life insurance death benefits generally pay income tax-free to beneficiaries pursuant to IRC Sec. 101(a)(1). In certain situations, however, life insurance death benefits may be partially or wholly taxable. Situations include, but are not limited to: the transfer of a life insurance policy for valuable consideration unless the transfer qualifies for an exception under IRC Sec. 101(a)(2) (i.e., the "transfer-for-value rule"); arrangements that lack an insurable interest based on state law; and an employer-owned policy unless the policy qualifies for an exception under IRC Sec. 101(j).

#### **IRC Section 409A**

Employers who establish non-qualified deferred compensation plans that contain amounts earned or vested after December 31, 2004 must comply with IRC Sec. 409A. If a non-qualified deferred compensation plan fails to meet IRC Sec. 409A's requirements, then all compensation deferred under the plan that is subject to IRC Sec. 409A for the current tax year and all preceding tax years is includible in the participants' income in the current tax year (with a 20 percent tax penalty and potential interest) to the extent that the amounts are not subject to a substantial risk of forfeiture and not previously included in the participants' gross income.

#### **Married Couples**

In U.S. v. Windsor, the Supreme Court of the United States held that the Defense of Marriage Act (DOMA) provision that defined marriage between a man and woman was unconstitutional. Subsequently, the US Department of Treasury and the Internal Revenue Service issued a revenue ruling affirming the Windsor decision. Revenue Ruling 2013-17 states that on September 16, 2013 individuals of the same-sex will be considered lawfully married under the Internal Revenue Code as long as they are married in a state or foreign jurisdiction that recognizes a samesex marriage even if they are domiciled in a state that does not recognize the validity of same-sex marriages. In Obergefell v. Hodges the Supreme Court struck down all bans of same sex marriages in all states and in 2016, the IRS and Treasury issued regulation section 301.7701-18 that defined the terms spouse, husband, and wife to mean any individual lawfully married to another individual.

#### **Modified Endowment Contract (MEC)**

A MEC is any life insurance policy (issued on or after June 21, 1988) that fails the 7-Pay Test. This happens if the cumulative premiums paid during "the first seven contract years" exceed the amount needed to "pay up" the policy in seven (7) level annual payments, under IRC Sec. 7702A. The level annual premium needed to pay up the policy in seven years (the 7-Pay Premium) is determined in a manner similar to the calculations in the cash value accumulation test discussed in the Tax Definition of Life Insurance section on the following page. To avoid a policy becoming a MEC, the cumulative premiums paid cannot exceed the cumulative 7-Pay Premium limitation during "the first seven contract years." However, in any year where the premium paid was less than the 7-pay premium, the difference can be paid in a subsequent year.

#### **Policy Loans**

Assuming the life insurance policy is not a MEC as described on the previous page, policy loans from a life insurance policy are not treated as withdrawals or distributions and are not subject to income tax. IRC Sec. 7702(f).

If a life insurance policy loan is still outstanding when a policy is surrendered or lapses, the loan is automatically repaid from the cash value of the policy. This may result in taxable income to the extent the net surrender value plus the amount of the repaid loan exceeds the cost basis of the policy.

If a life insurance policy loan is still outstanding at the time of death, the loan is automatically repaid from the policy's death benefit. This use of the death benefit to repay a policy loan does not cause the recognition of taxable income.

#### **Premium Financing**

Premium financing is a premium payment option and may not be suitable for all of the advanced designs strategies.

#### **Qualified Plans With Life Insurance**

For federal income tax purposes, life insurance death benefits generally pay income tax-free to beneficiaries pursuant to IRC Sec. 101(a)(1). In certain situations, however, life insurance death benefits may be partially or wholly taxable. Situations include, but are not limited to: the transfer of a life insurance policy for valuable consideration unless the transfer qualifies for an exception under IRC Sec. 101(a)(2)( i.e., the "transfer-for-value rule"); arrangements that lack an insurable interest based on state law; and an employer-owned policy unless the policy qualifies for an exception under IRC Sec. 101(j). Per Treas. Reg. Sec. 1.72-16(c)(2)(iv), if the participant included the cost of life insurance protection as taxable income, a portion of the death benefit proceeds (that amount above the cash value) is treated as excludable benefits under IRC Sec. 101(a)(1).

#### **Reportable Economic Benefit**

Final Split Dollar Regulations (Treas. Reg. Sec. 1.61-22(d)(3) (ii)) reserved the issue of the cost of current life insurance protection for future guidance. Until such guidance is issued, Notice 2002-8 states that taxpayers may continue to use the insurance carrier's published one year term rates or the Table 2001 rates for arrangements entered into prior to January 28, 2002. For arrangements entered into after that date, taxpayers are generally limited to the Table 2001 rates unless the carrier's one year term rates are made known to all purchasers of term insurance from that carrier and are regularly sold.

#### **Split-Dollar**

Split-Dollar arrangements may be affected by the Sarbanes-Oxley Act of 2002 which prohibits personal loans by public companies to their directors and executive officers. Additionally, final split-dollar regulations have been adopted by the IRS that may impact the taxation of split-dollar arrangements entered into after September 17, 2003 in many circumstances. The client's tax and legal advisors should be consulted for further guidance.

#### **Split-Dollar and Intra-Family Loans**

Treas. Reg. Sec. 1.7872-15(d) treats non-recourse split-dollar loan arrangements as "contingent." If a split-dollar loan is treated as "contingent," it will generally result in the imposition of unfavorable assumptions when testing the loan for sufficient interest. Treas. Reg. Sec. 1.7872-15(d)(2)(i) provides an exception to this treatment if the parties to the split-dollar life insurance arrangement represent in writing that a reasonable person would expect that all payments under the loan will be made. Please contact your tax and legal advisors for further guidance.

#### **Tax-Deferred Growth of Cash Values**

Annual increases in the cash value of a life insurance policy are taxable only upon withdrawal, surrender, or other distribution. Cohen v. Comm., 39 TC 1055 (1963), acq. 1964-1 CB 4; IRC Sec. 72; IRC Sec. 7702(g).

#### **Tax Definition of Life Insurance**

A policy will qualify as life insurance under IRC Sec. 7702 if the policy qualifies as life insurance under applicable state law and meets one of two alternative tests: (1) the cash value accumulation test; or, (2) the guideline premium test. The guideline premium test requires that the sum of premiums paid reduced by non-taxable Withdrawals at any time does not exceed the guideline premium test Limit. The guideline premium test Limit is the greater of the guideline single premium or the sum of the guideline level premiums at such time, and the death benefit payable under the policy at any time is at least equal to an applicable percentage of the cash surrender value (the "cash value corridor test"). The cash value accumulation test requires that the cash surrender value of the policy does not at any time exceed the net single premium which would be necessary to fund future benefits under the policy. Failure to qualify as life insurance will result in taxation of all cash value increases, and only the excess of the death benefit over the net surrender value will be excludable from the income of the beneficiary as a death benefit.

#### **Tax-Free Income**

For federal income tax purposes, tax-free income assumes, among other things: (1) withdrawals do not exceed tax basis (generally, premiums paid less prior withdrawals); (2) policy remains in force until death (any outstanding policy debt at time of lapse or surrender that exceeds the tax basis will be subject to tax); (3) withdrawals taken during the first 15 policy years do not cause, occur at the time of, or during the two years prior to, any reduction in benefits; and (4) the policy does not become a modified endowment contract. See IRC §§ 72, 7702(f)(7) (B), 7702A. Any policy withdrawals, loans and loan interest will reduce policy values and may reduce benefits.

#### **Trustee**

The trustee appointed should not be the insured or the insured's life insurance producer. A life insurance producer who is paid a commission on the sale of a life insurance policy represents both his or her personal interest and the interests of the trust, creating a conflict of interest.

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Neither Pacific Life nor its representatives offer legal or tax advice. Your clients should consult their attorneys or tax advisors for complete up-to-date information concerning federal and state tax laws in this area.

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